

## VIII. 参考資料

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2. Nakamura RK. The role of the program officer at NIH. 2005年  
[http://www.jst.go.jp/po\\_seminar/en/h16semi/semi2-pro.html](http://www.jst.go.jp/po_seminar/en/h16semi/semi2-pro.html)
3. 曾根智史. 米国 National Institutes of Health (NIH) の研究評価制度. J Natl Inst Public Health 53:262, 2004.
4. Boyack KW, Chen M-C, Chacko G. Characterization of the Peer Review Network at the
5. Center for Scientific Review, National Institutes of Health. PLoS ONE 9: 9: e104244, 2014.

## IX. Epilogue (Special Reference)

帰国後、末松 PO からの謝辞に対し、Dr. Timmer が返信した e-mail のやりとりを本人の許可を得て、以下に掲載しておく。ここに NIH/NCI の PD ship の真髓が書かれていると考えるためである。

●From: Sachiko Suematsu [mailto:sachiko@nibio.go.jp]  
Sent: Tuesday, March 24, 2015 5:20 AM  
To: Timmer, William (NIH/NCI) [E]  
Cc: Takebe, Naoko (NIH/NCI) [E]; Yoshida T, NCC; 青木 一教 先生; Sachiko Suematsu  
Subject: Thank you from Japan

Dear Dr. William C. Timmer:

I am sorry for the delay in my email to give my thanks to you. I came back home late last night and I am now in my office.

Thank you very much for giving us a precious opportunity to learn your Peer Review System and Project Management last Friday. I really enjoyed the meeting and I almost forgot about time. I also thank you for sending files you asked Dr. Takebe to forward to us. They are very helpful.

I could see how important your Projects and PIs are to you. I noticed you were using the words "My PI" several times at the meeting. I have the same feeling as you for MY projects as a Program Officer in NIBIO. I will be a good PO also for JCRP (Japan Cancer Research Project) in AMED.

Thanks again for everything you did for us. I hope your 11 year-old boy's wrist will soon get better.

Best regards,

Sachiko

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■From: Timmer, William (NIH/NCI) [E] [mailto:timmerw@mail.nih.gov]  
Sent: Wednesday, March 25, 2015 07:23  
To: 'Sachiko Suematsu'  
Cc: Takebe, Naoko (NIH/NCI) [E]; Yoshida T, NCC; 青木 一教 先生  
Subject: RE: Thank you from Japan

Sachiko:

Thank you for your kind words.

YES! YOU GOT IT! "My PIs" is what this job is about: providing good service to the PIs whose grants that I manage; that is the best part of this job. (So I actually have two bosses: my NCI boss and my PIs).

I really enjoy interacting with the PIs that I deal with – learning about their work (and a little bit about their lives). I also, which I did not mention, visit with them when I go to a meeting in their hometown (meaning: if I go to an ASCO meeting in San Francisco, then I contact my PIs at medical schools in San Francisco and arrange a meeting).

It was a pleasure talking to you (and your colleagues) and I look forward to meeting with you again on your next visit.

Bill

William C. Timmer, Ph.D.

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